

Vinda

(Incorporated in the Cayman Islands with limited liability)

(Stock code: 3331)

2021 Annual Results





Our Vision

To become Asia's first choice for hygiene products and services





CEO's Highlights



Robust revenue growth despite complex and volatile market environment

- Significant increase in revenue
- Outstanding performance in mainland China market
- Continuous tissue portfolio mix enhancement
- Continuous strong momentum in personal care
 business in both mainland China and overseas markets
- E-commerce channel continues to grow in all business regions





Final Dividend
Per Share
HK\$ 40.0 cents
2020: HK\$ 37.0 cents



Financial Highlights

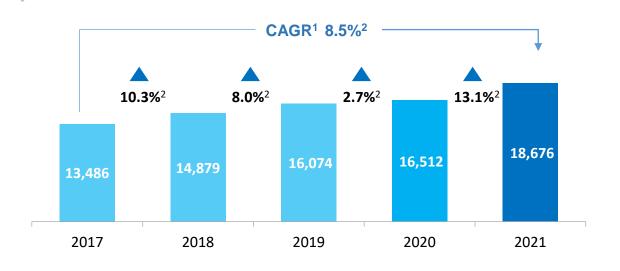


Group Revenue

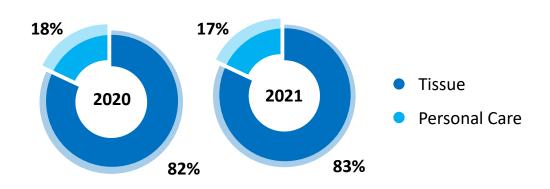


5





Segment Mix



Tissue Personal Care





Incontinence









Feminine

Baby









¹ Compound annual growth rate

² 2018 vs 2017: +7.8% at constant exchange rates

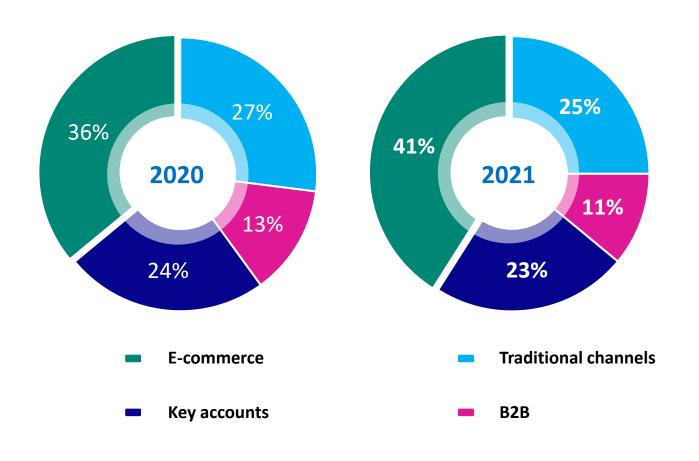
²⁰¹⁹ vs 2018: +11.6% at constant exchange rates

²⁰²⁰ vs 2019: +3.7% at constant exchange rates

²⁰²¹ vs 2020: +7.0% at constant exchange rates 2021 vs 2017: +7.5% CAGR at constant exchange rates

Group Revenue by Channels

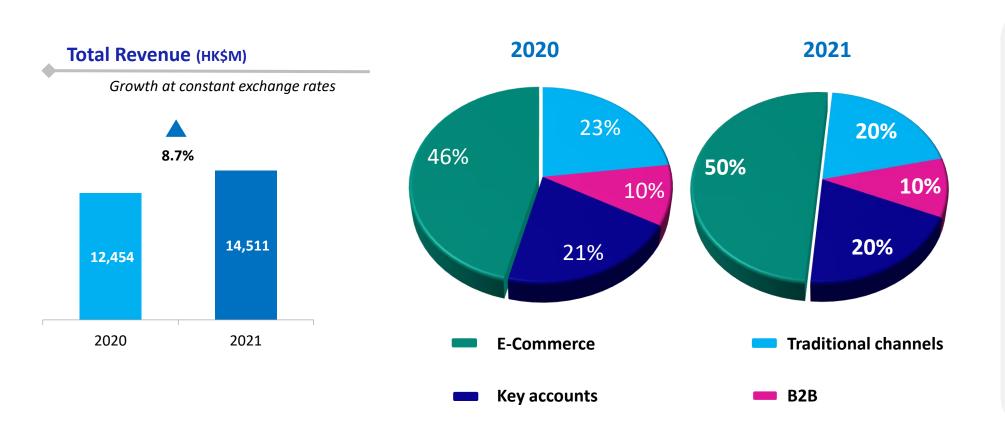




- Strong E-commerce growth in all markets
- B2B negatively impacted by COVID in Southeast Asia and North Asia
- Gradual recovery of traditional channels and key accounts

Mainland China Revenue and Channel Mix

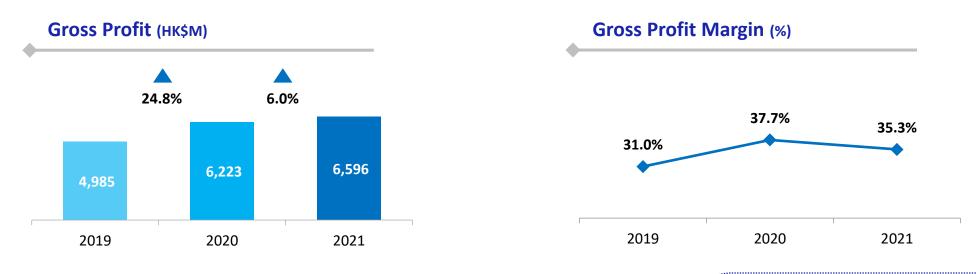




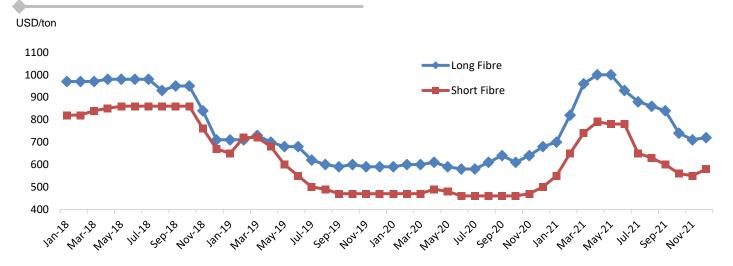








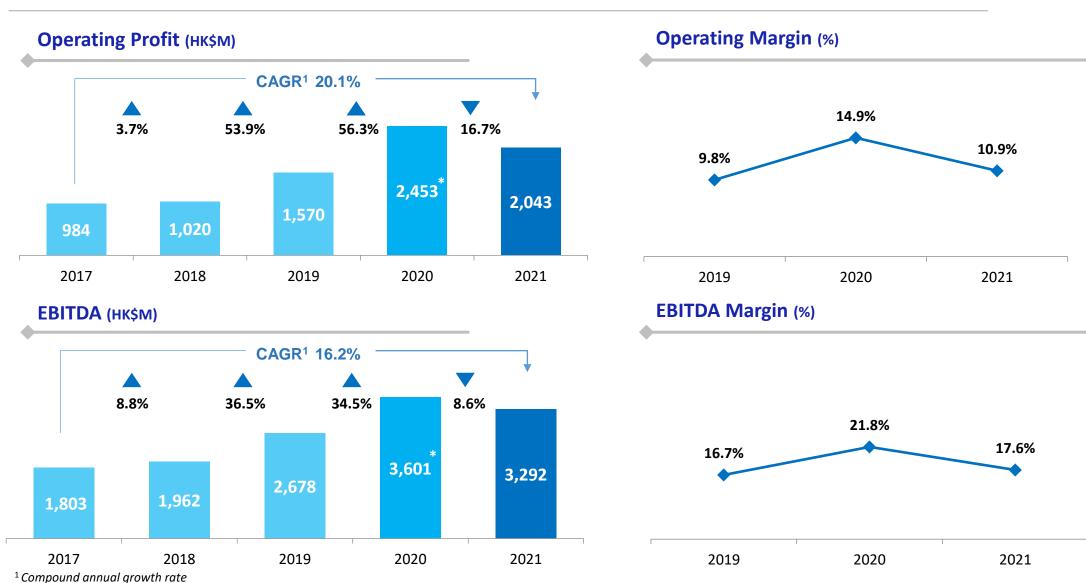




- Significant higher input costs in 2H
- Continuous focus in premium portfolio and personal care
- Optimization of product mix
- Efficient sourcing strategy
- Implementation of disciplined pricing strategies



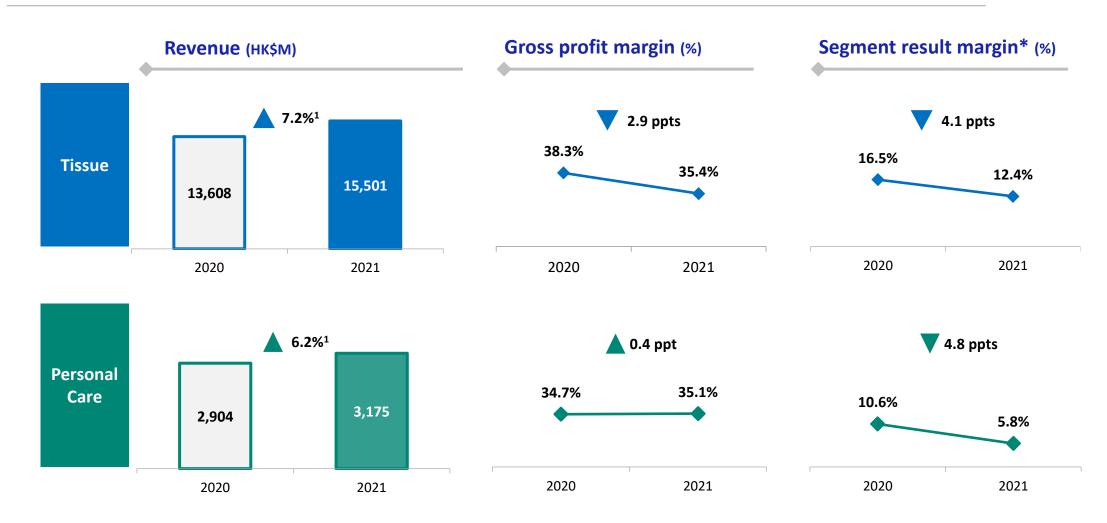




^{*}Included one-off HK\$121m COVID related subsidies.







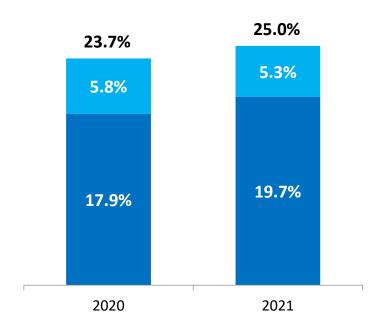
^{*}Segment profit before amortisation of trademarks, licenses & contractual customer relationship

¹ YoY growth at constant exchange rates

SG&A



SG&A as a % of Revenue



- Administrative expenses ratio
- Selling & marketing expenses ratio

- Continue to executive premiumization and innovation strategy and focus on brand building
- Committed investment in China premium feminine care market
- Investment in new channels for future growth
- Strengthen leading market position by commercial capabilities improvement
- Optimized general administrative efficiency



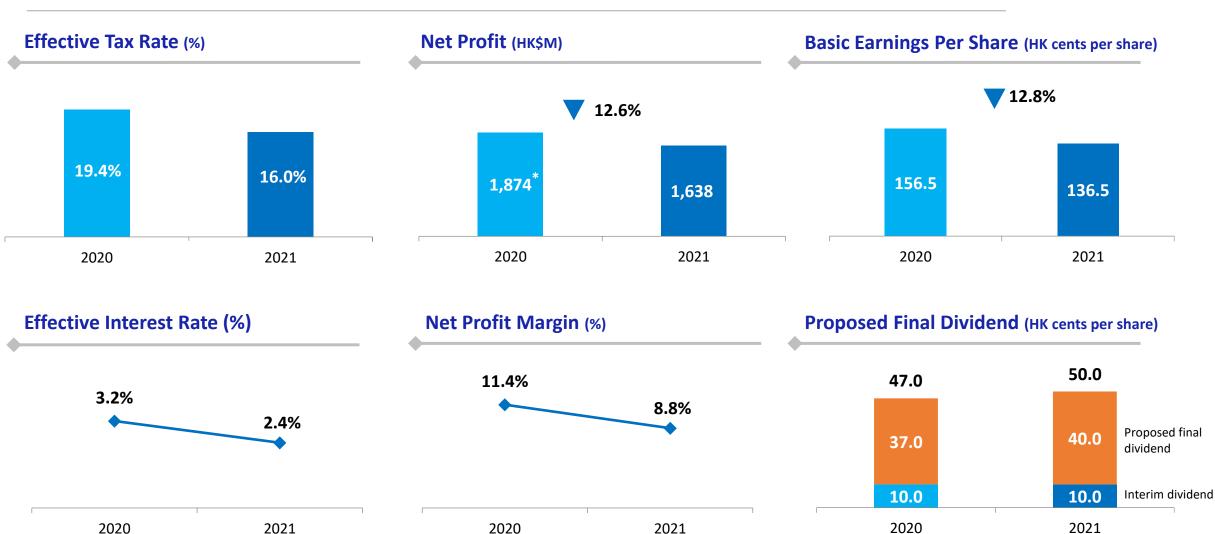












^{* 2020} net profit without subsidy was HK\$1,771 million





| | As at 31 Dec 2020 | As at 31 Dec 2021 |
|---|-------------------|-------------------|
| Debtors turnover days ¹ | 44 | 44 |
| Creditors turnover days ² | 93 | 82 |
| Finished goods turnover days ³ | 49 | 55 |
| Working capital to sales ratio ⁴ | 11.0% | 9.6% |
| (HK\$M) | As at 31 Dec 2020 | As at 31 Dec 2021 |
| Cash and cash equivalents | 749 | 1,025 |
| Total borrowings & lease liabilities | 4,934 | 5,001 |
| Net debt | 4,184 | 3,976 |
| Net gearing ratio ⁵ | 35.9% | 30.5% |
| Net debt/EBITDA ratio | 1.2 | 1.2 |
| CAPEX | 1,725 | 1,759 |

¹ Multiplying 12-month average account receivables by 360 days and dividing the result by the revenue for the last 12 months

² Multiplying 12-month average account payables by 360 days, and dividing the result by the cost of sales for the last 12 months

³ Multiplying 12-month average finished goods by 360 days, and dividing the result by the cost of sales for the last 12 months

⁴ Total working capital (excl. cash & cash equivalents)/ rolling 12 months revenue

⁵ Net gearing ratio: net debt / total shareholders' equity

Environmental, Social & Governance



| Cycles Dynadysetics | | | |
|---|------------------------|----------------------|--|
| 1 Green Production | 2020 | 2021 | |
| Energy utilization efficiency (standard coal consumption per HK\$10,000 of sales) | 0.22 ton | 0.21 ton | |
| CO2 emission intensity (per HK\$10,000 of sales) | 0.69 ton | 0.65 ton | |
| Paper production sewage recycling rate | >95% | | |
| Wood pulp sourcing | 100% forest certificat | ion system certified | |



Sustainable Development

HKQAA
Hong Kong Green and Sustainable
Finance Awards 2021



The Asset ESG Corporate Awards 2021



Bloomberg Businessweek ESG Leading Enterprise Awards 2021



MSCI ESG Rating



Successful innovations



Tissue





Personal Care





































































Priorities and Opportunities



...

Short Term

Household Tissue:

New generation of premium product series, profitable growth and market share gain

• Feminine:

Building up a sizable business and notable market position in China

• Incontinence:

Fulfilling the needs of an aging demographic

Away From Home:

Hygiene solutions for business customers in post-pandemic era



Long Term

- Optimization and Expansion:
 Clear strategic positioning and continuous optimization and expansion of product portfolio
- Innovation:
 Continue to drive impactful innovations



ESG

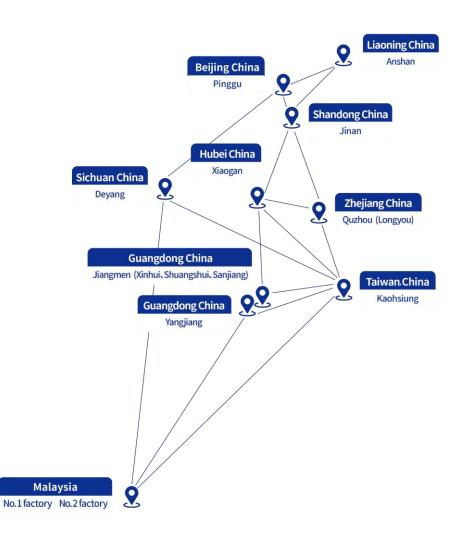
- Focus on Sustainability:
 Certified fiber, emission and waste reduction
- Excellent Corporate Governance:
 Code of conduct, transparency and compliance
- Develop our People:
 Health and safety, gender equality, training and career development

Appendix



Production Capacity Plan





Tissue annual designed production capacity

1.39 M tons

(2021 - 2022)

- Including the completed, planned expansion of tissue production capacity across South, East and Central China
- Establishment of new wet wipe production facilities in South and North China was also completed and started operations

Personal care facility

 New Southeast Asia regional headquarters, production facilities and modern innovation centre in Malaysia is progressing as planned and expected to be completed in 2022





| (HK\$M) | | 2017 | 2018 | 2019 | 2020 | 2021 |
|----------------------------------|----------------------------------|--------|--------|--------|--------|--------|
| Revenue | | 13,486 | 14,879 | 16,074 | 16,512 | 18,676 |
| | Growth at constant exchange rate | +8.5% | +7.8% | +11.6% | +3.7% | +7.0% |
| Gross profit | | 4,000 | 4,187 | 4,985 | 6,223 | 6,596 |
| Gross margin | | 29.7% | 28.1% | 31.0% | 37.7% | 35.3% |
| Operating profit | | 984 | 1,020 | 1,570 | 2,453 | 2,043 |
| Operating margin | | 7.3% | 6.9% | 9.8% | 14.9% | 10.9% |
| EBITDA | | 1,803 | 1,962 | 2,678 | 3,601 | 3,292 |
| EBITDA margin | | 13.4% | 13.2% | 16.7% | 21.8% | 17.6% |
| Net profit | | 621 | 649 | 1,138 | 1,874* | 1,638 |
| Net margin | | 4.6% | 4.4% | 7.1% | 11.4% | 8.8% |
| Basic EPS (HK cents) | | 52.6 | 54.4 | 95.3 | 156.5 | 136.5 |
| Proposed total divide (HK cents) | nd per share | 19.0 | 20.0 | 28.0 | 47.0 | 50.0 |

^{* 2020} net profit without subsidy was HK\$1,771 million

Annual Report 2021 19

Q&A

Thank you!

Healthy Lifestyle Starts with Vinda



Disclaimer



Information contained in our presentation is intended solely for your personal reference and is strictly confidential. You may not reproduce, redistribute or pass on, directly or indirectly, this presentation to any other person or publish, in whole or in part, for any purpose. The distribution of this presentation may be restricted by law, and persons who come into possession of this presentation should inform themselves about, and observe, such restrictions.

Information in this presentation is subject to change without notice, its accuracy is not guaranteed and it may not contain all material information concerning the company and/or its business. We make no representation or warranty, express or implied, regarding and no reliance should be placed on the fairness, accuracy, correctness, reasonableness or completeness of, or any errors or omissions in, any information, opinions, estimates, forecasts and projections contained herein.

In addition, the information contains projections and forward-looking statements that reflect the Company's current views with respect to future events and financial performance. These views are based on current assumptions which are subject to various risks and which may change over time. No assurance can be given that future events will occur, that projections will be achieved, or that the company's assumptions are correct. Actual results may differ materially from those projected. It is not the intention to provide, and you may not rely on this presentation as providing, a complete or comprehensive analysis of the Company's financial or trading position or prospects. We accept no liability whatsoever for any loss howsoever arising from any use of this presentation or its contents or otherwise arising in connection therewith.

This presentation does not constitute an offer or invitation to acquire, purchase or subscribe for any shares and no part of it shall form the basis of or be relied upon in connection with any contract, commitment or investment decision in relation thereto.

Annual Report 2021 22